THAIHA

KASET BRAND

Invitation to Annual General Meeting of Shareholders for the Year 2026

THAI HA PUBLIC COMPANY LIMITED

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23 March 2026

Re: Invitation to Annual General Meeting of Shareholders for the Year 2026

To: The Company's Shareholders

Attachments:

1. Copy of Minutes of Extraordinary General Meeting of Shareholders No. 1/2025
2. 56-1 One Report for the Year 2025 and the Financial Statement for the Fiscal Year Ended 31 December 2025 contained in QR Code
3. Background of Proposed Directors in Replacement of Those Retired by Rotation
4. Background and Work Experiences of Each Auditor
5. Procedure for Attending the Meeting
6. Document and Evidence to be Declared on the Meeting Date, the Information of Independent Directors to be Used for Proxies by Shareholders, and the Definition of Independent Director
7. Proxy Form A., Form B., and Form C. (Recommend using Form B.)
8. Company's Articles of Association Concerning the Shareholders' Meeting
9. Map Showing the Location of Thai Ha Public Company Limited

The Board of Directors of Thai Ha Public Company Limited (the "**Company**") had a resolution to hold the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province with the following agenda:

Agenda 1 To consider and adopt the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025 held on Tuesday 16 December 2025

Objective and Rationale: The Company held the Extraordinary General Meeting of Shareholders No. 1/2025 on Tuesday 16 December 2025. The minutes of the said meeting was submitted to the Stock Exchange of Thailand within timeframe specified by the law and posted on the Company's website, the detail of which is in Attachment 1.

Opinion of the Board: The Board of Directors considered that the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025 was correctly and completely recorded and deemed it appropriate to propose to the Shareholders' Meeting to adopt the minutes.

Resolution: This agenda shall be passed an approval resolution with a majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 2 **To acknowledge the performance results of the Company for the year 2025**

Objective and Rationale: The Company has provided the performance results of the Company and the important changes for the year 2025 ended 31 December 2025. The details of which are shown in 56-1 One Report for the year 2025, the Attachment 2, especially in Section 1 Group Structure and Performance, Subsection 1.1.2 Major Changes and Developments and Section 4 Management Discussion and Analysis (MD&A), Subsection 4.1.1 Performance Analysis.

Opinion of the Board: The Board of Directors considered and acknowledged the performance results of the Company and deemed it appropriate to report to the Shareholder's Meeting to acknowledge the performance results of the Company for the year 2025.

Resolution: This agenda is a matter of report. Therefore, there is no voting.

Agenda 3 **To consider and approve the auditor's report and financial statement of the Company for the fiscal year ended 31 December 2025**

Objective and Rationale: According to Section 112 of Public Limited Company Act, B.E. 2535 and Clause 44 of Articles of Association of the Company, the Board of Directors is required to prepare the balance sheet and profit and loss account for the fiscal year ended of the Company which audited and certified by the certified public auditor and to report to Shareholder's Meeting to approve.

In addition, the Company already prepared the financial statement of the Company for the fiscal year ended 31 December 2025 which was audited and certified by the certified public auditor and verified by the Audit Committee. The details of which are shown in 56-1 One Report for the year 2025, the Attachment 2, Part 3 Financial Statements.

Opinion of the Board: The Board of Directors deemed it appropriate to propose to the Shareholder's Meeting to approve the auditor's report and financial statement of the Company for the fiscal year ended 31 December 2025 which was audited and certified by the certified public auditor, verified by the Audit Committee, and approved by the Board of Directors.

Resolution: This agenda shall be passed an approval resolution with a majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 4 **To consider and approve the omission of allocation of net profit and omission of dividend payment for the year 2025**

Objective and Rationale: According to the Company's policy, subject to the justification such as Company's operating result, financial performance, liquidity, business expansion and other factors relating to the Company's management, the Company will pay dividend to shareholders at the rate of not less than 50 percent of its consolidated net income after deduction of all reserves as required by the laws and the Company.

In the year 2025, the Company's operating result and financial performance were faced with the accumulated deficit. It is deemed appropriate to propose to the Shareholders' Meeting to consider and approve the omission of allocation of net profit for legal reserve and omission of dividend payment for the year 2025, which is complied with the stipulated Company's policy on dividend payment. Furthermore, the comparative information on the rate of dividend payment in the previous year is as follows:

Details of Dividend Payments (Separate Financial Statement)	**2025 (Proposed Year)**	**2024 (Previous Year)**
Net Profit (Loss)	Baht (64,045,460.00)	Baht (51,541,535.48)
Number of Share (Issued and Paid-up Share)	278,000,000 shares	278,000,000 shares
Total Dividend Payment per Share	Omission	Omission
Total Dividend Payment	Omission	Omission
Proportion	Omission	Omission

Opinion of the Board: According to the Company's accumulated deficit in the year 2025, the Board of Directors deemed it appropriate to propose to the Shareholder's Meeting to approve to omit the allocation of annual net profit for legal reserve and to omit the dividend payment to the shareholders for the year 2025.

Resolution: This agenda shall be passed an approval resolution with a majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 5 To consider and approve the appointment of new directors to replace the directors who retired by rotation.

Objective and Rationale: According to Section 71 of the Public Limited Company Act, B.E. 2535, and Clause 17 of Articles of Association of the Company, in every annual general meeting of shareholders, one-third of directors shall vacate office. If the number of directors cannot be divided exactly into three parts, directors in a number closest to one-third shall vacate office. In addition, directors vacating office in this Agenda may be re-elected. The directors due to retire by rotation this year are as follows:

1.	Mr. Santi Opaspakornkij	Audit Committee and Independent Director
2.	Mr. Somroek Tangpiroonthum	Director, Authorized Director, Chief Executive Officer and Chief Financial Officer
3.	Mr. Vorravuth Tangpiroonthum	Director and Authorized Director

Furthermore, the Company has invited all shareholders to nominate the qualified person to be elected as Company's directors on the Company's website from 25 December 2025 to 25 January 2026. However, there was no shareholder proposing the nominee to the Company.

Opinion of the Board: The Company has not set up the Nomination Committee for selection of the director. However, the candidates at this time have undergone consideration according to the process specified by the Company and have qualifications in accordance with relevant regulations and are suitable for the business of the Company. Thus, the Board of Directors deemed it appropriate to propose to the Shareholders' Meeting to consider and approve the reappointment of the following 3 directors who retired by rotation:

1.	Mr. Santi Opaspakornkij	Audit Committee and Independent Director
2.	Mr. Somroek Tangpiroonthum	Director, Authorized Director, Chief Executive Officer and Chief Financial Officer
3.	Mr. Vorravuth Tangpiroonthum	Director and Authorized Director

In addition, the Board of Directors considered that the person nominated to be the Independent Director has qualifications in accordance with the laws relating to the requirements of Independent Director. The information of proposed directors in replacement of those retired by rotation and definition of Independent Director are detailed in Attachment 3 and Attachment 6 respectively.

Resolution: This agenda shall be passed an approval resolution with a majority votes of the shareholders who attend the meeting and cast their votes. (In the re-appointment of those directors who are due to retire by rotation, the Company will consider and approve individually.)

Agenda 6 To consider and approve the remuneration of directors and the Audit Committee for the year 2026

Objective and Rationale: According to Section 90 paragraph two of the Public Limited Company Act, B.E. 2535, in the case where the Articles of Association of the Company contain no provision, the payment of remuneration of directors shall be in accordance with the resolution of the Shareholders' Meeting with the votes of not less than two-third of the total votes of shareholders who attend the meeting.

In this connection, as the Company does not have the Remuneration Committee, the determination of remuneration of directors and the Audit Committee has never passed the consideration of such Remuneration Committee. However, the Board of Directors' Meeting No. 1/2026 held on Wednesday 25 February 2026 thoroughly considered the remuneration of directors and the Audit Committee by comparing the same field and approximate size of the industry, including the performance results and growth of the Company. Thus, the Board of Directors deemed it appropriate to set the remuneration of directors and the Audit Committee for the year 2026 at the proposed rates which are the same rate as the year 2025 adopted by the resolution of Annual General Meeting of Shareholders for the year 2025 and are appropriate remuneration suitable to the scope of responsibilities of directors and the Audit Committee as follows:

Categories of Remuneration	2026 (Proposed Year)	2025 (Previous year)
Meeting Attendance Fee for Chairman of Audit Committee (Baht/person/time)	30,000	30,000
Meeting Attendance Fee for member of Audit Committee (Baht/person/time)	20,000	20,000
Meeting Attendance Fee for member of the Board (Baht/person/time)	15,000	15,000
Annual bonus for the Board of Directors (Baht/year) (in case the Company has net profit)	1,000,000	1,000,000
Compensation for any other benefit	None	None

In addition, the details of scope of responsibilities of the Audit Committee are shown in 56-1 One Report for the year 2025, Attachment 2, Section 7 Corporate Governance Structure and Important Information about the Board of Directors, Subcommittees, Executives, Employees and Others, Subsection 7.3.1 Audit Committee.

<u>Opinion of the Board</u>: The Board of Directors deemed it appropriate to propose to the Shareholders' Meeting to approve the remuneration of directors and the Audit Committee for the year 2026 as follows:

1.	Meeting Attendance Fee for Chairman of Audit Committee	Baht 30,000 per person per meeting attendance
2.	Meeting Attendance Fee for member of Audit Committee	Baht 20,000 per person per meeting attendance
3.	Meeting Attendance Fee for member of the Board	Baht 15,000 per person per meeting attendance
4.	Annual bonus for the Board of Directors	Not more than Baht 1,000,000 per year (in case the Company has net profit)
5.	Compensation for any other benefit	None

<u>Resolution</u>: This Agenda shall be passed the approval of Shareholders' Meeting with the votes of not less than two-third of the shareholders who attend the meeting.

Agenda 7 **To consider and approve the appointment of the Company's auditor and the auditing fee for the fiscal year 2026**

Objective and Rationale: To be complied with Section 120 of the Public Limited Company Act, B.E. 2535, the Annual General Meeting of Shareholders shall appoint an auditor and determine the remuneration of the auditor of the company every year.

According to the Meeting of Audit Committee No. 1/2026 held on Wednesday 25 February 2026, the Audit Committee deemed it appropriate to propose to the Board of Directors' Meeting and the Shareholders' Meeting to consider and approve the appointment of C&A Audit Office Co., Ltd. to be the auditing firm of the Company and its subsidiary for the fiscal year 2026. Also, the Audit Committee was of the view that C&A Audit Office Co., Ltd. is considered as a company with a reputation for providing audit services together with its impartial and independent professional and having good understanding of the Company's business. Therefore, it is deemed appropriate to appoint to be the auditing firm of the Company and its subsidiary for the fiscal year 2026. The list of auditors is as follows:

1. Asst. Prof. Thared Santatiwongchai CPA No. 10511; or
2. Miss Jintana Mahavanich CPA No. 4687; or
3. Mr. Niteepong Techamontrikul CPA No. 10305.

C&A Audit Office Co., Ltd. and the proposed auditors have been the auditors of the Company and its subsidiary for 5 years. The auditors have no relationship and/or conflict of interest with the Company, subsidiary, management, major shareholders, or their related person. The information about background and work experiences of each auditor is shown in Attachment 4.

Furthermore, C&A Audit Office Co., Ltd. has proposed the auditing fee of the Company and its subsidiary for the fiscal year 2026 at the rate of Baht 1,230,000, which is equal to those of the fiscal year 2025. The Audit Committee considered that such rate is appropriate. The details of which are as follows:

Auditing Fee	**2026 (Proposed Year)**	**2025 (Previous year)**
Auditing fee for the Company and its subsidiary	Baht 1,230,000	Baht 1,230,000
Other service fees	None	None
Total	Baht 1,230,000	Baht 1,230,000

In this regard, such auditing fee shall not include transportation fee.

In addition, the Company has its subsidiary, and the Company and its subsidiary will both engage the same auditing firm.

Opinion of the Board: The Board of Directors deemed it appropriate to propose to the Shareholders' Meeting to approve the appointment of C&A Audit Office Co., Ltd. to be the auditing firm of the Company and its subsidiary for the fiscal year 2026 by way of appointing anyone of the following auditors being authorized to review and provide opinion on the financial statement of the Company and its subsidiary.

1.	Asst. Prof. Thared Santatiwongchai	CPA No. 10511; or
2.	Miss Jintana Mahavanich	CPA No. 4687; or
3.	Mr. Niteepong Techamontrikul	CPA No. 10305.

and to approve the auditing fee of the Company and its subsidiary for the fiscal year 2026 at the rate of Baht 1,230,000.

Resolution: This agenda shall be passed an approval resolution with a majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 8 To Consider other businesses (if any)

In this regard, it is approved to fix the Record Date for the right of shareholders to attend the Annual General Meeting of Shareholders for the year 2026 on Thursday 12 March 2026.

All shareholders are cordially invited to attend the meeting on the date, time and place stated above. The Company will commence for shareholders' registration from 12.00 hours onwards. For greater convenience of all shareholders and proxy holders, it is recommended that all shareholders and proxy holders kindly review the procedure for attending the meeting as shown in Attachment 5 attached hereto, and also bring all documents and evidence as stated in Attachment 6 and Attachment 7 (if any) for the meeting's registration. For proxy form, the Company recommends that shareholders use Proxy Form B. (Attachment 7) so that they can specify the vote casting of each agenda item precisely. In addition, the shareholders can download Proxy Form A., Form B., and Form C. from the Company's website at www.kasetbrand.co.th (Form C. will be used if shareholders are the foreign investor and appointed the custodian in Thailand to maintain and protect its shares). Please kindly use one of the forms specified only. In addition, the Company hereby requests for your cooperation, please send the proxy and evidence to Thai Ha Public Company Limited for examination not less than 7 days before the meeting date.

If any shareholders intend to authorize the Independent Director of the Company by proxy, the Company hereby advises that Associate Professor Dr. Buddhagarn Rutchatorn and Dr. Danai Chanchaochai are not due to retire by rotation in the Annual General Meeting of Shareholders for the year 2026. The information about the Independent Directors to be used for proxies of shareholders is shown in Attachment 6.

Furthermore, the meeting will be held in accordance with the Articles of Association of the Company (which relate to the shareholders' meeting only), as shown in Attachment 8.

For the best interest of shareholders as well as for the full protection of shareholders' rights and benefits, if you have any questions that require the Company to clarify on these proposed agenda or if any of shareholders intend to obtain the book of 56-1 One Report for the year 2025 and/or Proxy Form B., please kindly send your enquiries or contact the Company for the book of 56-1 One Report and/or Proxy Form B., together with your delivery address, at the Office of Corporate Management, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province 73210, Tel.: 066-115-9381 or admin@kasetbrand.co.th at least 14 days prior to the date of meeting.

Yours sincerely,

Thai Ha Public Company Limited

(Mr. Somroek Tangpiroonthum)

Chief Executive Officer

Office of Corporate Management

Tel.: 066-115-9381

Attachment 1

Minutes of the Extraordinary General Meeting of Shareholders No. 1/2025

Thai Ha Public Company Limited

Date, time, and location

The meeting took place on Tuesday 16 December 2025 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province.

Commence the meeting

The Company documents the meetings through video recordings.

At 14.00 hrs. 15 shareholders were present at the meeting, representing 40,779,043 shares, while 21 shareholders participated by proxy, representing 137,364,843 shares. In total, 36 shareholders attended, collectively holding 178,143,886 shares, which accounts for 64.09% of the Company's total issued shares of 278,000,000. This surpasses one-third of the total issued shares, thereby fulfilling the quorum requirements as stipulated by the Company's regulations.

Mrs. Pattama Tangpiroonthum, Chairman of the Board, presided over the meeting and appointed Mr. Somroek Tangpiroonthum, Director, Chief Executive Officer, and Chief Financial Officer, to lead the proceedings. Mr. Somroek extended a warm welcome to the shareholders and introduced the directors and executives present at the shareholders' meeting as follows:

1.	Mrs. Pattama Tangpiroonthum	Chairman of the Boad of Director
2.	Associate Professor Dr. Buddhagarn Rutchatorn	Chairman of the Audit Committee and Independent Director
3.	Mr. Santi Opaspakornkij	Audit Committee and Independent Director
4.	Mr. Somroek Tangpiroonthum	Director, Chief Executive Officer and Chief Financial Officer
5.	Miss Prinda Tangpiroonthum	Director
6.	Mr. Vorravuth Tangpiroonthum	Director

Dr. Danai Chanchaochai, an independent director and member of the Audit Committee, was unable to attend the meeting due to pressing government obligations overseas.

Currently, the Company comprises a total of seven directors, six of whom attended this shareholders' meeting, representing over 90%. The Com pany does not possess any additional sub-committees.

Before the meeting agenda commenced, Mr. Somroek informed that the Company was cognizant of shareholders' rights and had disseminated the meeting invitation and supporting documents via the Stock Exchange of Thailand's website (www.set.or.th) and the Company's website (www.kasetbrand.co.th) at least seven days prior to the meeting, beginning on 4 December 2025.

Mr. Somroek elucidated the voting process in the following manner:

1. Each shareholder possesses voting rights commensurate with the number of shares they own or have received as a proxy.
2. For all agenda items, shareholders and proxies intending to vote in favor, against, or abstain are requested to raise their hand and submit their ballot to a Company representative for tabulation.
3. When it is time to vote, participants will raise their hands and submit their voting ballots to Company staff, who will subsequently cast their votes using a barcode system for each session.
4. For proxy voters who submit their ballots in advance, the Company has incorporated those votes into the overall tally.
5. At each agenda, shareholders or their proxies wishing to express opinions or pose questions should do so succinctly, clearly, and in direct relation to the agenda. In instances where questions cannot be addressed immediately during the meeting, the Company will provide responses on its website.

Furthermore, Mr. Somroek informed the meeting that he had requested the appointment of neutral parties to oversee the meeting and vote counting, thereby ensuring transparency, legal compliance, and adherence to Company regulations. These parties would include representatives from the shareholder rights advocacy group, specifically Mr. Saritpong Tesabamrung, as well as shareholder representatives, namely Mr. Sawit Saprasert, to promote the Company's consideration of shareholder rights in alignment with the principles of good corporate governance.

Mr. Somroek subsequently continued the meeting in accordance with the following agenda:

Agenda 1 **To consider and adopt the minutes from the Annual General Meeting of Shareholders for the year 2025, conducted on Thursday 24 April 2025**

Mr. Somroek proposed that the meeting review and approve the minutes of the Annual General Meeting of Shareholders for the year 2025, which took place on Thursday 24 April 2025, and were distributed to shareholders in advance for their consideration. Details are outlined in the invitation letter (**Attachment 1**). The Company has also submitted copies of the minutes to the Stock Exchange of Thailand ("**SET"**) and the Ministry of Commerce within the legally mandated timeframe, and has made them available on both the Company's website and the SET's website.

Mr. Somroek provided shareholders with the opportunity to deliberate on the matter; however, no additional discussions took place. Consequently, Mr. Somroek requested that shareholders proceed to cast their votes in accordance with the previously announced method, and the results of the vote count are as follows:

Approved	178,143,886	votes	equivalent to	100	percent
Disapproved	0	votes	equivalent to	0	percent
Abstained	0	votes	equivalent to	-	percent
Void Ballots	0	votes	equivalent to	0	percent
Total	178,143,886	votes	equivalent to	100	percent

The meeting reached a unanimous resolution as follows:

Resolution: Adopted of the minutes from the Annual General Meeting of Shareholders for the year 2025, convened on Thursday 24 April 2025.

Agenda 2 to Agenda 5 of the Extraordinary General Meeting of Shareholders No. 1/2025 are related matters and related conditions. Therefore, if any of those agendas were disapproved by the shareholders' meeting, other agenda items that are related matters and related conditions will not be further proposed for consideration and those retreated agenda shall be disapproved as well.

Prior to the commencement of Agenda 2 there were 16 shareholders who attended the meeting in person or equivalent to 40,779,044 shares, and 21 proxies or equivalent to 137,364,843 shares, totaling 37 shareholders and proxies or equivalent to 178,143,887 shares, representing 64.09 percent of 278,000,000 total sold shares of the Company.

<u>Agenda 2</u> To consider and approve the decrease of the Company's registered capital and the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the capital decrease

Mr. Somroek provided comprehensive information regarding the meeting agenda for consideration. To enable the Company to increase its registered capital to accommodate the exercise of the warrants to purchase ordinary shares of Thai Ha Public Company Limited No. 1 (KASET-W1), as detailed in Agenda 3 and Agenda 4, the Company is required to comply with Section 136 of the Public Company Act B.E. 2535 (as amended), which stipulates that the public company may increase the amount of its registered capital by issuing new shares and such increase of capital may be made after all the shares have been completely sold and paid-up in full, or if the shares have not been completely sold, the remaining shares shall be the shares issued for the exercise of rights under convertible debentures or share warrant. In this regard, the Company is required to reduce its registered capital by canceling the unissued shares in the amount of 14,500,000 shares, with a par value of Baht 0.50 per share.

Mr. Somroek proposed to the shareholders' meeting to consider and approve the decrease of the Company's registered capital from the existing registered capital of Baht 146,250,000 to the new registered capital of Baht 139,000,000 by eliminating 14,500,000 unissued ordinary shares, with a par value of Baht 0.50 per share, and to approve the amendment to Clause 4 of the Company's Memorandum of Association regarding the registered capital of the Company to be in line with the decrease of the Company's registered capital, as follows:

Clause 4.	Registered capital	139,000,000.00	Baht	(One Hundred Thirty-Nine Million Baht)
	Divided into	278,000,000	Shares	(Two Hundred Seventy-Eight Million Shares)
	Par value per share	0.50	Baht	(Fifty Satang)
	Categorized into:			
	Ordinary shares	278,000,000	Shares	(Two Hundred Seventy-Eight Million Shares)
	Preferred shares	-	Shares	(-)"

In addition, it is proposed that the shareholders' meeting consider and approve authorizing the Board of Directors, and/or the authorized directors of the Company, and/or the Chief Executive Officer, and/or any person appointed and assigned by the authorized directors of the Company and/or the Chief Executive Officer, to have the authority to take any actions necessary for and related to the decrease of the Company's registered capital to ensure compliance with the laws. This includes, but is not limited to, registering the amendment of the Memorandum of Association with the Department of Business Development, Ministry of Commerce, amending textual wording, and taking any other necessary actions in accordance with the registrar's orders to complete the registration process.

Mr. Somroek subsequently provided shareholders with the opportunity to engage in discussion and pose questions, as follows:

Mr. Saritpong Tesabamrung, an advocate for shareholder rights, inquired:

1. Will the reduction of capital through the cancellation of unissued shares impact the proportion or rights of shareholders?

2. How will the reduction of capital through the cancellation of unissued shares impact the Company's liquidity or long-term business strategy?

3. Does the reduction of capital through the cancellation of unissued shares pertain to the elimination of accumulated losses in the financial statements?

Mr. Watcharapol Chotchaowroj, the financial advisor, informed shareholders that the reduction of registered capital through the cancellation of unissued shares to match paid-up capital is a legally required procedure preceding a capital increase. Consequently, this action does not affect shareholder equity or rights, nor does it impact the Company's liquidity or long-term business strategy. Additionally, the reduction of registered capital does not influence the paid-up capital reflected in the balance sheet. Therefore, the reduction of registered capital is not connected to the resolution of accumulated losses in the financial statements.

As no additional questions were posed by the shareholders, Mr. Somroek requested that they proceed to cast their votes in accordance with the previously announced method and subsequently reported the results of the vote count as follows:

Approved	178,143,887	votes	equivalent to	100	percent
Disapproved	0	votes	equivalent to	0	percent
Abstained	0	votes	equivalent to	0	percent
Void Ballots	0	votes	equivalent to	0	percent
Total	178,143,887	votes	equivalent to	100	percent

The meeting reached a unanimous resolution as follows:

Resolution: Approved the decrease of the Company's registered capital, the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the capital decrease, and the authorization as proposed to the meeting.

<u>Agenda 3</u> **To consider and approve the issuance and allocation of warrants to purchase ordinary shares of Thai Ha Public Company Limited No. 1 (KASET-W1) to the existing shareholders of the Company according to their existing shareholding proportion (Rights Offering)**

Mr. Somroek provided comprehensive information regarding the meeting agenda for consideration. The Company intends to issue the warrants to purchase ordinary shares of Thai Ha Public Company Limited No. 1 (KASET-W1) (the "**Warrants**") for allocation to the existing shareholders of the Company according to their existing shareholding proportion (Rights Offering) (at no cost). The shareholders who receive the allocated Warrants will be entitled to exercise their rights to purchase newly issued ordinary shares of the Company upon the specified exercise date(s), or they may benefit from trading the Warrants on the SET. The proceeds from the capital increase upon the exercise of the rights to purchase ordinary shares of the Warrants will be used as working capital reserved for the Company's business operations and to create financial flexibility in expanding the existing business of the Company in the future.

Mr. Somroek designated Mr. Watcharapol Chotacharoj, the financial advisor, to offer additional clarification during the meeting. Mr. Watcharapol articulated that the Company is actively enhancing its operational performance and has started to receive favorable feedback from international customers. Consequently, the Company must prepare to secure working capital to augment its production capacity. After thorough deliberation, the Company has concluded that issuing Warrants will enhance its financial flexibility by allowing for the gradual receipt of proceeds from shareholders exercising their rights to acquire additional ordinary shares. Shareholders may also contemplate gradually exercising their rights to purchase ordinary shares under the Warrants.

Furthermore, Mr. Watcharapol outlined the essential aspects of the Warrants, indicating that the Company will issue up to 111,200,000 registered and transferable Warrants to existing shareholders in proportion to their shareholdings (Rights Offering) at no cost. The allocation ratio is set at 2.5 existing ordinary shares for each Warrant unit. Each Warrant unit grants the holder the right to purchase one ordinary share of the Company at an exercise price of Baht 1.20 per share, barring any adjustments to the exercise price. This exercise price has been established with consideration for all stakeholders, prioritizing the interests of shareholders and ensuring it does not fall below the market price to prevent price dilution. Additionally, this price reflects the estimated working capital required by the Company for the 2026 fiscal year. The Warrants will have a validity period of one year from the issuance date, and Warrant holders may exercise their Warrants on the 9th of each month following issuance. Subsequently, the Company will list the Warrants on the MAI. Should all rights to purchase ordinary shares under the Warrants be exercised, existing shareholders will face a control dilution of no more than 28.57%. Given that the exercise price exceeds the market price, there will be no price dilution. Further details regarding the Warrants can be found in **Attachment 2** of the meeting invitation letter.

In this regard, the Board of Directors' Meeting approved the date to determine the list of shareholders entitled to be allocated the Warrants (Record Date) on Thursday 8 January 2026. However, the right to receive the allocation of the Warrants remains uncertain as it is subject to approval from the Extraordinary General Meeting of Shareholders No. 1/2025.

Mr. Somroek proposed that the meeting consider and approve the issuance of Warrants not exceeding 111,200,000 units, to be allocated to existing shareholders of the Company in proportion to their shareholdings (Rights Offering) at no cost. Details were presented to the meeting.

In this regard, to ensure that the terms and conditions of the Warrants are appropriate for the prevailing capital market and money market conditions, taking into account the benefits to the Company and its shareholders, the Board of Directors' Meeting proposes that the shareholders' meeting consider and approve authorizing the Board of Directors, and/or the authorized directors of the Company, and/or the Chief Executive Officer, and/or any person appointed and assigned by the authorized directors of the Company and/or the Chief Executive Officer, to have the authority to take any actions necessary for and related to the issuance and allocation of the Warrants to ensure compliance with the laws. This includes, but is not limited to, the authority to perform the following actions:

(1) To determine and amend criteria, terms, conditions, and other details related to the issuance and allocation of the Warrants, such as the issuance date of the Warrants, the details and method of allocation of the Warrants, the exercise

period, and the last exercise date, including the adjustment or change of the exercise ratio and the exercise price in accordance with the Terms and Conditions;

(2) To negotiate, agree, enter into, amend, add to, and sign agreements, applications for permission, waiver requests, evidence, information disclosures, sales reports, and various documents necessary for and related to the issuance and allocation of the Warrants and the adjustment or change of the exercise ratio and exercise price in accordance with the Terms and Conditions. This includes contacting, filing, amending, adding to, and signing applications for permission, waiver requests, evidence, information disclosures, sales reports, and various documents with the Office of the Securities and Exchange Commission (the "**SEC**"), the SET, Thailand Securities Depository Company Limited ("**TSD**"), government agencies, and/or any other agencies related to the issuance and allocation of the Warrants and the listing of the Warrants as listed securities on the SET;

(3) To take any other necessary and appropriate actions related to the issuance and allocation of the Warrants to ensure the successful completion of the actions specified above and the issuance of the Warrants on this occasion.

Mr. Somroek subsequently provided shareholders with the opportunity to engage in discussion and pose questions, as follows:

Mr. Piyapong Prasatthong, a shareholder present at the meeting, posed the following questions:

1. What will the Company utilize the proceeds from the exercise of the rights to acquire ordinary shares under the Warrants for?

Mr. Somroek articulated that the Company has already enhanced its machinery and systems and is currently preparing to market products such as ready-to-eat and ready-to-drink foods, snacks, and semi-finished goods on a global scale. Consequently, it is essential to secure working capital to facilitate the expansion of production capacity, which includes the acquisition of raw materials and equipment. Mr. Watcharapol further noted that the Company intends to utilize the proceeds from the exercise of the Warrants to bolster working capital and prepare for the expansion of its product manufacturing capacity.

2. If the rights to purchase ordinary shares under the Warrants are not fully exercised, what contingency measures does the Company have in place to secure working capital for its operations?

Mr. Watcharapol indicated that should there be a significant increase in product orders in the future and the Company requires capital, it may explore alternative funding sources, including negotiations with additional financial institutions.

3. If all rights to purchase ordinary shares under the Warrants are exercised, will the number of shares and the share price increase or decrease? Conversely, if not all rights are exercised, will the share price be influenced by market mechanisms, and if so, in what manner?

Mr. Watcharapol indicated that the Company currently possesses 278,000,000 shares. Should all Warrants be exercised, the total number of shares will rise by 111,200,000, resulting in a control dilution for existing shareholders of no more than 28.57%. Nevertheless, the share price is expected to appreciate due to the capital increase, as the exercise price exceeds the market price. Additionally, the Company will acquire working capital to support its growth, thereby enhancing the business's value and subsequently elevating the share price.

If the rights to purchase ordinary shares under the Warrants are not exercised, the Warrants will expire after one year. However, this will not impact the number of shares of the Company listed on the Stock Exchange, the financial statements, or the Company's performance.

4. As the one-year expiration date of the Warrant nears, if the Company's share price remains below the exercise price, could the Warrant potentially hold a value of merely 1 satang? Is this a typical occurrence?

Mr. Watcharapol indicated that should the Company's share price decline below the exercise price in the future, the value of the Warrants may diminish to approximately 1 satang, consistent with standard market mechanisms, akin to the warrants of other companies.

5. As the one-year expiration date of the Warrant nears, will the Warrant holders be obligated to exercise their right to acquire shares of the Company?

Mr. Watcharapol clarified that Warrant holders possess the right to decide whether to exercise their option to purchase Company shares; the Company does not mandate such purchases.

6. What is the duration of the right to utilize the benefit?

Mr. Watcharapol clarified that the right to acquire shares of the Company through the Warrants may be exercised on the 9th of each month, with the inaugural exercise date anticipated to be 9 February 2026.

7. What is the minimum threshold for exercising this right? Additionally, is there no minimum threshold specified in the terms for the final exercise of this right?

Mr. Watcharapol clarified that, in accordance with the regulations to be submitted to the SEC each time the rights are exercised, including the final exercise, the number of Warrant units must not be fewer than 100. However, in instances where the Warrant holder is entitled to purchase fewer than 100 shares, the Warrant holder must exercise their right to acquire the entire amount in a single subscription for the newly issued ordinary shares.

Additionally, Mr. Saritpong Tesabamrung, an advocate for shareholder rights, inquired about the timeline for exercising his right to purchase ordinary shares.

Mr. Watcharapol clarified that shareholders will receive the Warrants in January 2026 and may exercise their rights for the first time in February 2026.

Having no additional inquiries, Mr. Somroek urged the shareholders to cast their votes in accordance with the previously announced method and subsequently reported the results of the vote count as follows:

Approved	178,143,887	votes	equivalent to	100	percent
Disapproved	0	votes	equivalent to	0	percent
Abstained	0	votes	equivalent to	-	percent
Void Ballots	0	votes	equivalent to	0	percent
Total	178,143,887	votes	equivalent to	100	percent

The meeting reached a unanimous resolution as follows:

Resolution: Approved the issuance and allocation of warrants to purchase ordinary shares of Thai Ha Public Company Limited No. 1 (KASET-W1) to the existing shareholders of the Company according to their existing shareholding proportion (Rights Offering) and the authorization as proposed to the meeting.

Agenda 4 To consider and approve the increase of the Company's registered capital and the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the capital increase

Mr. Somroek provided comprehensive information concerning the meeting agenda for review. Due to the Company's intention to issue the Warrants in an amount not exceeding 111,200,000 units for allocation to the existing shareholders of the Company according to their existing shareholding proportion (Rights Offering), the Company is required to increase its registered capital to accommodate the exercise of the said Warrants.

Mr. Somroek proposed to the shareholders' meeting to consider and approve the increase of the Company's registered capital from the existing registered capital of Baht 139,000,000 to the new registered capital of Baht 194,600,000 by issuing 111,200,000 newly issued ordinary shares with a par value of Baht 0.50 per share to accommodate the exercise of the Warrants, and to approve the amendment to Clause 4 of the Company's Memorandum of Association regarding the registered capital of the Company to be in line with the increase of the Company's registered capital, as follows:

Clause 4.	Registered capital	194,600,000.00	Baht	(One Hundred Ninety-Four Million Six Hundred Thousand Baht)
	Divided into	389,200,000	Shares	(Three Hundred Eighty-Nine Million Two Hundred Thousand Shares)
	Par value per share	0.50	Baht	(Fifty Satang)
	Categorized into:			
	Ordinary shares	389,200,000	Shares	(Three Hundred Eighty-Nine Million Two Hundred Thousand Shares)

Preferred shares	-	Shares	(-)

In addition, it is proposed that the shareholders' meeting consider and approve authorizing the Board of Directors, and/or the authorized directors of the Company, and/or the Chief Executive Officer, and/or any person appointed and assigned by the authorized directors of the Company and/or the Chief Executive Officer, to have the authority to take any actions necessary for and related to the increase of the Company's registered capital to ensure compliance with the laws. This includes, but is not limited to, registering the amendment of the Memorandum of Association with the Department of Business Development, Ministry of Commerce, amending textual wording, and taking any other necessary actions in accordance with the registrar's orders to complete the registration process.

Details regarding the capital increase are included in **Attachments 3 and 4** of the meeting invitation letter.

Mr. Somroek provided shareholders with the opportunity to deliberate on the matter; however, no additional discussions took place. Consequently, Mr. Somroek requested that shareholders proceed to cast their votes in accordance with the previously announced method, and the results of the vote count are as follows:

Approved	178,143,887	votes	equivalent to	100	percent
Disapproved	0	votes	equivalent to	0	percent
Abstained	0	votes	equivalent to	0	percent
Void Ballots	0	votes	equivalent to	0	percent
Total	178,143,887	votes	equivalent to	100	percent

The meeting reached a unanimous resolution as follows:

Resolution: Approved the increase of the Company's registered capital, the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the capital increase, and the authorization as proposed to the meeting.

Agenda 5 To consider and approve the allocation of newly issued ordinary shares to accommodate the exercise of the warrants to purchase ordinary shares of the Company No. 1 (KASET-W1)

Mr. Somroek provided comprehensive information regarding the meeting agenda for consideration. Following the increase in the Company's registered capital, as detailed in Agenda 4 above, it is proposed to the shareholders' meeting to consider and approve the allocation and offering of not exceeding 111,200,000 newly issued ordinary shares of the Company, with a par value of Baht 0.50 per share, to accommodate the exercise of the Warrants, which represents 40 percent of the total number of issued and sold shares of the Company as of the date of the Board of Directors' Meeting No. 6/2025 on 11 November 2025.

In addition, it is proposed that the shareholders' meeting consider and approve authorizing the Board of Directors, and/or the authorized directors of the Company, and/or the Chief Executive Officer, and/or any person appointed and assigned by the authorized directors of the Company and/or the Chief Executive Officer, to have the authority to take any actions necessary for and related to the allocation of the newly issued ordinary shares of the Company to ensure compliance with the laws. This includes, but is not limited to determining, amending, and changing conditions and various details related to the allocation of such newly issued ordinary shares, as well as contacting, filing, amending, adding to, and signing applications for permission, waiver requests, evidence, information disclosures, sales reports, and various documents with the SEC, the SET, TSD, Ministry of Commerce, government agencies, and/or any other agencies related to the allocation of the newly issued ordinary shares of the Company and the listing of the newly issued ordinary shares from the exercise of the Warrants as listed securities on the SET.

Details regarding the allocation of newly issued ordinary shares are included in **Attachments 3 and 4** of the meeting invitation letter.

Mr. Somroek provided shareholders with the opportunity to deliberate on the matter; however, no additional discussions took place. Consequently, Mr. Somroek requested that shareholders proceed to cast their votes in accordance with the previously announced method, and the results of the vote count are as follows:

Approved	178,143,887	votes	equivalent to	100	percent
Disapproved	0	votes	equivalent to	0	percent
Abstained	0	votes	equivalent to	-	percent
Void Ballots	0	votes	equivalent to	0	percent
Total	178,143,887	votes	equivalent to	100	percent

The meeting reached a unanimous resolution as follows:

Resolution: Approved the allocation of newly issued ordinary shares to accommodate the exercise of the warrants to purchase ordinary shares of Company No. 1 (KASET-W1) and the authorization as presented to the meeting.

Agenda 6 To consider other matters (if any)

None

Mr. Somroek subsequently afforded shareholders the opportunity to engage in discussion and present their suggestions and inquiries as follows:

Mr. Piyapong Prasatthong, a shareholder present at the meeting, proposed that the Company enhance its voting procedure for shareholders who arrive late.

The Company recognized the feedback and promptly implemented measures to rectify the voting results.

Furthermore, the Company notified shareholders regarding its preparations for the introduction of new products in alignment with the Company's business strategy.

Mr. Saritpong Tesabamrung, an advocate for shareholder rights, questioned the value of the expenses the Company incurs for certifying products in accordance with Jewish religious principles, considering the limited size of the Jewish population.

Mr. Somroek articulated that a substantial Jewish population resides in New York, and should the Company's products attain certification, it would be advantageous for the Company, with the associated costs deemed reasonable and justifiable.

Mr. Saritpong further inquired whether the Company's products, certified in accordance with both Jewish and Islamic principles, might present any potential conflict implications.

Mr. Somroek asserts that it is more advantageous for the Company to have its products certified by both religions, noting that there have been no incidents causing harm to the Company in the past, either domestically or internationally.

Mr. Boonnah Hasitpanichkul, a shareholder present at the meeting, posed the following questions:

1. From where does the Company source its rice?

   Mr. Somroek informed shareholders that the predominant supply of jasmine rice originates from the northeastern region, specifically the provinces of Ubon Ratchathani, Sisaket, and Surin. Sticky rice and Japanese rice are primarily sourced from the northern region, and the Company may contemplate contract farming in the future. The majority of other raw materials are procured from the central region.

2. Could the next shareholders' meeting be held in Bangkok?

   Mr. Somroek informed the meeting that he would take the shareholders' opinions into account and notified them that the reason for convening at the Company's office was to reduce organizational expenses. Additionally, the Company may contemplate conducting the meeting through electronic means for the shareholders' convenience.

3. We suggest that the organization organize a corporate visit.

   Mr. Somroek extended an invitation to the shareholders to tour the factory's production line, which employs automated systems, following the conclusion of the meeting.

Mr. Somroek expressed gratitude to all shareholders, the board of directors, and the volunteers dedicated to protecting shareholder rights, before concluding the meeting.

The meeting was concluded at 15.20 hrs.

sign……………………………………

(Mrs. Pattama Tangpiroonthum)

Chairman of the Meeting

sign……………………………………

(Tien & Partners Limited, represented by Miss Kamfai Suaprae)

Company Secretary and Minutes Recorder

Attachment 3

Background of Proposed Directors in Replacement of Those Retired by Rotation

Name – Surname	:	Mr. Santi Opaspakornkit
Current position	:	Audit Committee and Independent Director
Type of directors proposed for the appointment	:	Audit Committee and Independent Director
Age (information as of 12 March 2026)	:	57 years
Nationality	:	Thai
Shareholding in the Company (information as of 12 March 2026)	:	None
Year of directorship (not including the period of holding the position of this term)	:	6 years for the position of Audit Committee and 10 years for the position of Independent Director
Rationale and necessity in the case of nominating an Independent Director who has held the position for more than 9 consecutive years.	:	The Board of Director of the Company has thoroughly considered that Mr. Santi Opaspakornkit has knowledge, working experiences, skills, and expertise, including being completely qualified as an independent director. Moreover, throughout the term of being independent director, Mr. Santi Opaspakornkit has very well understanding of the Company's business, as well as being able to give independent opinions and recommendations for the best interest of the Company and in compliance with the relevant regulations and laws.
Education	:	Master's Degree, MBA, Babson College, USA
Director training program	:	-
Work experience (in the past 5 years)	:	2022 - Present - Committee member, Green Space Steering Committee, Bangkok Metropolitan Administration 2020 - Present - Advisor, Thai Arboriculture Association (TTA) - Board member, Rak Mai Yai Foundation 2019 - Present - Member of Audit Committee, Thai Ha Public Company Limited 2016 - Present - Independent Director, Thai Ha Public Company Limited

Current director/executive position in other businesses		
• **Listed companies**	:	None
• **Non-listed companies**	:	None
• **Other businesses that may cause any conflict of interest**	:	None
Attention of the meeting in 2025	:	- Meeting of Audit Committee 5/5 times - Meeting of Board of Directors 6/6 times
Date, month, year of previous appointment of director	:	27 April 2023
Nomination procedure and criteria	:	The candidates nominated at this time have undergone consideration according to the process specified by the Company and have qualifications in accordance with relevant regulations and are suitable for the business of the Company. The Board of Directors considered that the candidate nominated for to be the Independent Director has qualifications in accordance with the laws relating to the requirements of Independent Director. Furthermore, the Company has invited all shareholders to nominate the qualified person to be elected as Company's Directors on the Company's website during 25 December 2025 – 25 January 2026. However, there was no shareholder proposing the nominee to the Company.

Name – Surname	:	Mr. Somroek Tangpiroonthum
Current position	:	Director, Authorized Director, Chief Executive Officer and Chief Financial Officer
Type of directors proposed for the appointment	:	Director, Authorized Director, Chief Executive Officer and Chief Financial Officer
Age (information as of 12 March 2026)	:	58 years
Nationality	:	Thai
Shareholding in the Company (information as of 12 March 2026)	:	8.28 percent
Year of directorship (not including the period of holding the position of this term)	:	22 years
Education	:	MBA, Nova University, USA
Director training program	:	- Director Accreditation Program (DAP) Class 14/2004, Thai Institute of Directors (IOD) - Strategic CFO in Capital Markets Program, Class 9, Stock Exchange of Thailand

Work experience (in the past 5 years) :

2021 - Present	-	President of Econ Chula Association
	-	Director, Thai Ha Innovative Foods Co., Ltd.
2018 - Present	-	Chief Financial Officer, THAI HA Public Co., Ltd.
2012 - Present	-	Director, Thai Rice Exporters Association
2011 - Present	-	Honorary Chairman, Thai Rice Packers Association
2004 - Present	-	Director and Chief Executive Officer, THAI HA Public Co., Ltd.
2003 - Present	-	Director, Chama Asset Co., Ltd.
1995 - Present	-	Director, Cheer Group Holdings Co., Ltd.

Current director/executive position in other businesses		
• **Listed companies**	:	None
• **Non-listed companies**	:	Holding the position in the following 3 non-listed companies: - Director, Thai Ha Innovative Foods Co., Ltd. - Director, Chama Asset Co., Ltd. - Director, Cheer Group Holdings Co., Ltd.
• **Other businesses that may cause any conflict of interest**	:	None
Attention of the meeting in 2025	:	Meeting of Board of Directors 6/6 times
Date, month, year of previous appointment of director	:	25 April 2024
Nomination procedure and criteria	:	The candidates nominated at this time have undergone consideration according to the process specified by the Company and have qualifications in accordance with relevant regulations and are suitable for the business of the Company. Furthermore, the Company has invited all shareholders to nominate the qualified person to be elected as Company's Directors on the Company's website during 25 December 2025 – 25 January 2026. However, there was no shareholder proposing the nominee to the Company.

Name – Surname	:	Mr. Vorravuth Tangpiroonthum
Current position	:	Director and Authorized Director
Type of directors proposed for the appointment	:	Director and Authorized Director
Age (information as of 12 March 2026)	:	51 years
Nationality	:	Thai
Shareholding in the Company (information as of 12 March 2026)	:	4.59 percent
Year of directorship (not including the period of holding the position of this term)	:	22 years
Education	:	- MBA, Concentrate in Finance and Marketing, SASIN Graduate Institute of Business Administration of Chulalongkorn University - BBA, Concentrate in Management, Commerce and Accountancy of Chulalongkorn University
Director training program	:	- IOD 2025: Role of the Chairman Program (RCP) 61/2568 - Director's Briefing 4/2568 ESG Risks Mitigation: What directors need to know before risk becomes a turning point for the organization - Chairman Forum 1/2568 Building Future-Ready Organizations Through Chairman - Year 2025 Top Executives Course Capital Market Academy CMA.35 - IOD 2023-2024: Climate Governance 1/2023, BMA 4/2023 - IOD 2017-2022: National Director Conference 2021, DRP 1/2021, SFE 33/2020, BFI 9/2020, SBM 6/2019, BNCP 4/2018, CGI 20/2018 - IOD 2010-2016: AACP 23/2016, FBS 4/2016 - IOD 2004-2009: MIA 6/2009, Director Diploma, Examination 22/2007 (EXAM), DCP 92/2007, FND 35/2007, DAP 14/2004 - Thai Intelligence Investors Program, Thai Investors Association - Professional CFO Diploma, National Institute of Developments Administration (NIDA)

Social & Volunteer

- Class President of SCBS Infinite Wealth 2016 (IWP3), SCB Securities
- Co-Founder of *SASIN FOR FARMER* Program, Sasin Graduate Institute of Business Administration of Chulalongkorn University and Thai Rice Foundation Under Royal Patronage
- Practitioner in Business Finance, Master of Engineering in Innovation & Entrepreneur, Engineer Faculty, Mahidol University
- Committee of Commerce & Accountancy of Chulalongkorn University
- Committee of Selection Candidate MBA, Mahidol University
- Fellow Member, The Institute of Directors

Work experience (in the past 5 years) :

2024 – Present	-	Board of Directors, Thai Edible Oil Company Limited
2017 – Present	-	Board of Directors, Thai Vegetable Oil Public Company Limited
2015 – Present	-	Board of Directors and Chairman of Investment Committee, Prodigy Public Company Limited
2011 – Present	-	Chief Executive Officer (CEO), Cheer Group Holdings Company Limited
2004 – Present	-	Board of Directors, Thai Ha Public Company Limited
2016 – 2019	-	Board of Directors, Audit Committee and Member of Corporate Governance, Nomination and Remuneration Committee, Major Development Public Company Limited
2007 – 2014	-	Chief Financial Officer (CFO) and Chairman of the Risk Management Committee, Thai Ha Public Company Limited

Current director/executive position in other businesses

- **Listed companies** : Holding the position in the following 2 listed companies:
  - Board of Directors, Thai Vegetable Oil Public Company Limited

- Board of Directors and Chairman of Investment Committee, Prodigy Public Company Limited

• **Non-listed companies**	:	Holding the position in the following 2 non-listed companies: - Board of Directors, Thai Edible Oil Company Limited - Chief Executive Officer (CEO), Cheer Group Holdings Company Limited
• **Other businesses that may cause any conflict of interest**	:	None
Attention of the meeting in 2025	:	Meeting of Board of Directors 6/6 times
Date, month, year of previous appointment of director	:	25 April 2024
Nomination procedure and criteria	:	The candidates nominated at this time have undergone consideration according to the process specified by the Company and have qualifications in accordance with relevant regulations and are suitable for the business of the Company. Furthermore, the Company has invited all shareholders to nominate the qualified person to be elected as Company's Directors on the Company's website during 25 December 2025 – 25 January 2026. However, there was no shareholder proposing the nominee to the Company.

Attachment 4

Background and Work Experiences of Each Auditor

(The information as of 12 March 2026)

Thared Santatiwongchai

CPA no. 10511
Auditor Approved by the office of SEC
Audit Partner

- Master of Accounting, Thammasat University
- Bachelor of Accounting, 1st Class Honor (Gold Medal) Burapha University
- Certificate of Engagement Quality Control Reviewer and Monitoring, TFAC
- Former Assistant Manager, Assurance Department, PricewaterhouseCoopers ABAS Ltd.
- Former Deputy Manager, Department of Development and Supervision on Quality Control Review of Auditor, TFAC
- The Working Committee of the Network of Accounting Programs in Thailand, TFAC

Jintana Mahavanich

CPA no. 4687
Auditor Approved by the office of SEC
Audit Partner

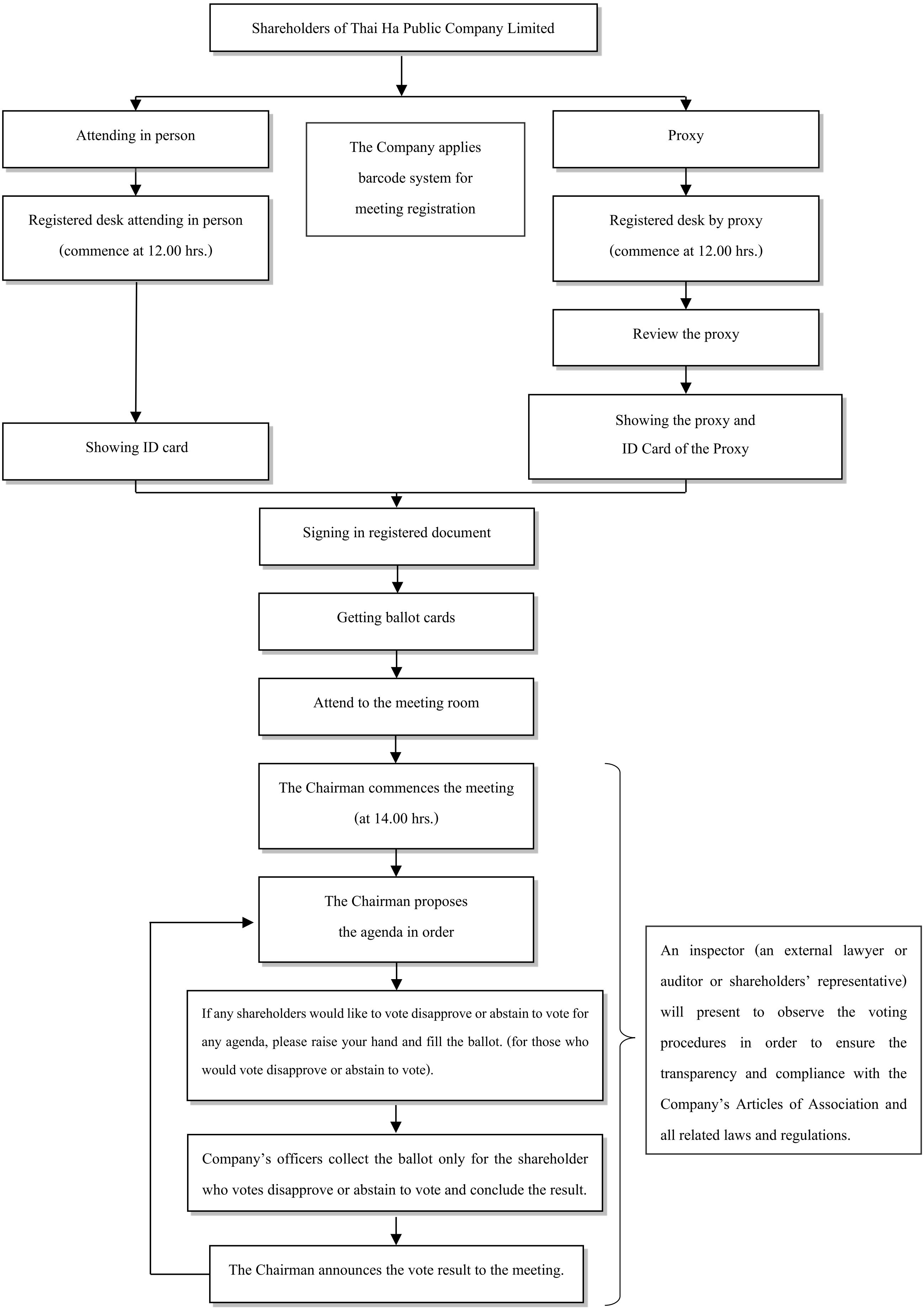
- Master of Accounting, Chulalongkorn University
- Graduate Diploma Program for Auditing, Thammasat University
- Bachelor of Accounting, Ramkhamhaeng University
- Subcommittee of the Professional Accountants' Code of Ethics, Thai Federation of Accounting Profession (TFAC), Year 2023 – 2026

Niteepong Techamontrikul

CPA no. 10305
Auditor Approved by the office of SEC
Audit Partner

- Bachelor Business Administration in Accounting, (English Program), 2nd Class Honor, Chulalongkorn University
- Master Business Administration in Entrepreneurship, (English Program), Thammasat University
- Former Senior Manager, Assurance Department PricewaterhouseCoopers ABAS Ltd.
- Committee of The Management Accounting Professions, Thai Federation of Accounting Profession (TFAC), Year 2023 – 2026

Procedure for attending the meeting



Please return the ballot in every agenda to the Company's officers when the meeting is finished.

Documents and Evidence to be Declared on the Meeting Date, the Information of Independent Directors to be Used for Proxies by Shareholders, and the Definition of Independent Director

1. Shareholder

The shareholder presents the original of identification card or government official identification card or passport (for non-Thai nationals) for registration.

2. Proxy

2.1 The shareholder delivers the proxy form (Attachment 7) and relevant documents to the Company prior to the date of meeting, or the proxy holder submits the proxy form (Attachment 7) and relevant documents to the Company on the date of meeting, together with presenting the original of identification card or government official identification card or passport (for non-Thai nationals) of the proxy holder. The proceedings are as follows:

(1) Fill in the required information clearly and sign the proxy form by the proxy grantor and the proxy holder (Attachment 7). Please also affix the duty stamp of Baht 20 to the proxy form. The Company recommends shareholders use Proxy Form B and declare your vote(s) for each agenda item.

(1.1) In case the proxy grantor is ordinary person

Please attach copy of the identification card or government official identification card or passport (for non-Thai nationals) of the proxy grantor.

(1.2) In case the proxy grantor is juristic person or custodian

(a) In case the proxy grantor is juristic person, please enclose copy of the Affidavit of the juristic person and copy of the identification card or government official identification card or passport (for non-Thai nationals) of the director(s) who has(have) the authority to sign the proxy form.

(b) In case the proxy grantor is custodian, please enclose evidence of shareholder and custodian in accordance with (1.1) and/or (1.2)(a) together with the power of attorney of shareholders to authorize the custodian to sign the proxy form on behalf of the shareholder, and letter of certification or copy of a permit to certify the permission to act as a custodian.

(2) All copies of the documents in (1) must be certified as true.

(3) If a shareholder prefers to appoint the Company's Independent Director to be the proxy holder, the information of the Independent Directors to be used for proxy of shareholder is as follows (information as of 12 March 2026):

(3.1) Assoc.Prof.Dr. Buddhagarn Rutchatorn (Chairman of Audit Committee and Independent Director)

Age 71, residing at 91 Soi Suwandee 3, Bangsue Sub-District, Bangsue District, Bangkok

This director has no interest, which is different from other directors in all agenda proposed in this meeting.

(3.2) Dr. Danai Chanchaochai (Audit Committee and Independent Director)

Age 59, residing at 5/177 Watcharapon Road, Thareng Sub-District, Bangkhen District, Bangkok

This director has no interest, which is different from other directors in all agenda proposed in this meeting.

(3.3) Mr. Santi Opaspakornkit (Audit Committee and Independent Director)

Age 57, residing at 159/17 Ratchadamri Road, Lumpini Sub-district, Pathumwan District, Bangkok

This director has no interest, which is different from other directors in Agenda 1, 2, 3, 4, 6, 7 and 8.

This director has interest in Agenda 5: To consider and approve the appointment of new directors to replace the directors who retired by rotation, as he is due to retire by rotation this year and is one of the proposed directors to be re-elected.

2.2 For your convenience, the Company requests shareholders' kind operation by delivering the proxy form and relevant documents to the Company at the address mentioned below for examination not less than 7 days prior to the meeting date.

Attention to Company Secretary, Thai Ha Public Company Limited

No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province 73210

Definition of Independent Director

The Independent Directors shall have all the qualifications stipulated by the Capital Market Supervisory Board as follows. The Independent directors have a duty to protect the interests of every shareholder in a fair and impartial manner in order to avoid any conflict of interests that may arise. They shall also be able to attend the board of directors' meetings and independently express their comments and opinions.

1. holding no more than 1 percent of the total voting shares of the Company, parent company, subsidiary, associate company, major shareholder or controlling person of the Company, including shares held by the connected persons of such Independent Director.

2. not being or having been an executive director, employee, staff, advisor earning regular monthly salary or the controlling person of the Company, its parent company, subsidiary, associate company, same-level subsidiary, major shareholder or controlling person, unless the foregoing status has ended for at least 2 years prior to the appointment date of Independent Director. In this regard, such prohibited characteristics shall exclude the case where an Independent Director used to be a government official or advisor of a governmental agency, which is a major shareholder or the controlling person of the Company.

3. not being a person who is related by blood or legal registration as father, mother, spouse, sibling and child, including spouse of child, other directors, executives, major shareholders, controlling person or person to be nominated as director, executive or controlling person of the Company or its subsidiary.

4. not having or having had a business relationship with the Company, its parent company, subsidiary, associate company, major shareholder or controlling person in a manner that may interfere with independent discretion, which includes not being or having been a significant shareholder or the controlling person of any person having a business relationship with the Company, its parent company, subsidiary, associate company, major shareholder or controlling person, unless such foregoing relationships have ended for at least 2 years prior to the appointment date of Independent Director.

   The business relationship under paragraph one shall include normal business transactions, rental or lease of real estate, transactions related to assets or services or granting or receipt of financial assistance through receiving or extending loan, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in an amount staring from 3 percent of the net tangible assets of the Company or from 20 million Baht or more, whichever amount is lower. In this regard, the calculation of such indebtedness shall be in accordance with the method for calculating the value of related party transactions under the Notification of the Capital Market Supervisory Board Re: Rules on Execution of Related Party Transactions, mutatis mutandis. In any case, the consideration of such indebtedness shall include the indebtedness incurred during the period of 1 year to the date of establishing the business relationship with the related person.

5. not being or having been an auditor of the Company, its parent company, subsidiary, associate company, majority shareholder, or controlling person, and not being a significant shareholder, controlling person, or partner of the audit

firm which employs the auditor of the Company, its parent company, subsidiary, associate company, majority shareholder, or controlling person, unless the foregoing relationship has ended for not less than 2 years prior to the appointment date of Independent Director.

6. not being or having been a provider of professional services, which includes serving as a legal advisor or financial advisor being paid with a service fee of more than 2 million baht per year by the Company, its parent company, subsidiary, associated company, majority shareholder, or controlling person, and not being a significant shareholder, controlling person, or partner of such provider of professional services, unless the foregoing relationship has ended for not less than 2 years prior to the appointment date of Independent Director.

7. not being a director who is appointed as the representative of directors of the Company, major shareholder, or shareholder who is a connected person of a majority shareholder.

8. not undertaking any business of the same nature and in significant competition with the business of the Company or its subsidiary, or not being a significant partner in a partnership, or an executive director, employee, staff, advisor earning regular monthly salary, or holding more than 1 percent of the voting shares of another company that undertakes a business of the same nature and in significant competition with the business of the Company or its subsidiary.

9. not having any other characteristics that cause the inability to express independent opinions on the business operation of the Company.

Stamp Duty

THB 20

Proxy Form A.

Written at ……………………………………………………………

Date ………… Month ……………….……. Year …………………

(1) I/We ……………………………………………………………….…………… Nationality …………………………….

Address …………………….….. Road ……………………………...………. Sub-District ……………………………...

District …………………..……… Province ……………………….………….. Postal Code ……………………....

(2) Being a shareholder of Thai Ha Public Company Limited

Holding the total amount of ………….…… shares and the voting right equal to ……………………... votes as follows:

Ordinary share……………….………………. shares, equal to voting right ……………….………………………… votes

Preferred share……………….………………. shares, equal to voting right ……………….…………………….... votes

(3) Hereby appoint (May grant proxy to Independent Director, the detail of which is shown in the Attachment 6)

1. Name ……………………….………………………… Age ………….…... years Address …………….……………

Road …………………………………… Sub-District ……………………………… District …………………………...

Province …………………………… Postal Code …….……... or

2. Name ……………………….………………………… Age ………….…... years Address …………….…………….

Road …………………………………… Sub-District ……………………………… District ……………………………

Province …………………………… Postal Code …….………. or

3. Name ……………………….………………………… Age ………….…... years Address …………….…………….

Road …………………………………… Sub-District ……………………………… District ……………………………

Province …………………………… Postal Code …….……….

anyone of the above as my/our proxy holder to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province, or on the date, time, place, and method as may be postponed or changed.

Any acts performed by the proxy holder in this meeting shall be deemed to be the actions performed by myself/ourselves in all respects.

Signature …………………………………. Proxy Grantor

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Remark:

The shareholder shall appoint only one proxy holder to attend and vote at the meeting. The shareholder may not split shares and appoint more than one proxy holder in order to split votes.

Stamp Duty
THB 20

Proxy Form B.

Written at …………………………………………………………

Date ………. Month …………….………. Year ………………...

(1) I/We…………………………………………………………….…………… Nationality ……………………………..

Address …………………………... Road ……………………………...………. Sub-District ……………………………..

District …………………..……… Province …………………………….…………... Postal Code ……………………...

(2) Being a shareholder of Thai Ha Public Company Limited

Holding the total amount of ……………….…… shares and the voting right equal to ………………………. votes as follows:

Ordinary share ……………….………………. shares, equal to voting right ………………….……………………… votes

Preferred share ……………….………………. shares, equal to voting right ………………….…………………….. votes

(3) Hereby appoint (May grant proxy to Independent Director, the detail of which is shown in the Attachment 6)

1. Name ………………………..………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….….………. or

2. Name ………………………..………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….….………. or

3. Name ………………………..………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….….……….

anyone of the above as my/our proxy holder to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province, or on the date, time, place, and method as may be postponed or changed.

(4) I/We hereby authorize the proxy holder to cast the vote on my/our behalf at this meeting as follows:

Agenda 1 To consider and adopt the minutes of the Extraordinary General Meeting of Shareholders No. 1/2025 held on Tuesday 16 December 2025

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 2 To acknowledge the performance results of the Company for the year 2025

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 3 To consider and approve the auditor's report and financial statement of the Company for the fiscal year ended 31 December 2025

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 4 To consider and approve the omission of allocation of net profit and omission of dividend payment for the year 2025

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 5 To consider and approve the appointment of new directors to replace the directors who retired by rotation

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ The appointment of directors as a whole

☐ Approve ☐ Disapprove ☐ Abstain

☐ The appointment of certain directors as follows:

1. Mr. Santi Opaspakornkij

☐ Approve ☐ Disapprove ☐ Abstain

2. Mr. Somroek Tangpiroonthum

☐ Approve ☐ Disapprove ☐ Abstain

3. Mr. Vorravuth Tangpiroonthum

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 6 To consider and approve the remuneration of directors and the Audit Committee for the year 2026

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 7 To consider and approve the appointment of the Company's auditor and the auditing fee for the fiscal year 2026

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda 8 To consider other businesses (if any)

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

(5) Voting of proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and not my/our voting as a shareholder.

(6) In case I/We have not declared a voting intention in any agenda or my/our intention is not clear or in case the meeting considers or passes resolutions in any matters apart from those agenda specified above, including the case that there is any amendment or addition of any fact, the proxy holder shall have the right to consider and vote on my/our behalf as appropriate in all respects.

Any acts performed by the proxy holder in this meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed to be the actions performed by myself/ourselves in all respects.

Signature …………………………………. Proxy Grantor

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Remark:

1. The shareholder shall appoint only one proxy holder to attend and vote at the meeting. The shareholder may not split shares and appoint more than one proxy holder in order to split votes.
2. In the agenda regarding the appointment of new directors, the ballot can be either for all the directors as a whole or for certain directors.
3. In case there is any further agenda brought into consideration in the meeting apart from the agenda specified above, the proxy grantor may use the Attachment to Proxy Form B.

Attachment to Proxy Form B.

The proxy of the shareholder of Thai Ha Public Company Limited

In the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province, or on the date, time, place, and method as may be postponed or changed.

Agenda Item: ……………………. Subject: ……………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda Item: ……………………. Subject: ……………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda Item: ……………………. Subject: ……………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda Item: ……………………. Subject: ……………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda Item: ……………………. Subject: ……………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ☐ Disapprove ☐ Abstain

Agenda Item: ……………………. Subject: To consider and approve the appointment of directors (Continued)

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

Name of director ………………………………………………………………………………………………

☐ Approve ☐ Disapprove ☐ Abstain

I/We certified that the statements contained in this Attachment to Proxy Form are correct, completed and true in all respects.

Signature …………………………………. Proxy Grantor

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Attachment 7

Stamp Duty THB 20

Proxy Form C.

(For foreign shareholders who have custodian in Thailand only)

Written at …………………………………………………………

Date ………. Month ………….………. Year ………………...

(1) I/We……………………………………………………………………….…………… Nationality ……………………………..

Address …………………………... Road ……………………………...………. Sub-District ……………………………..

District ………………….……… Province ……………………………….…………... Postal Code ……………………...

As being the custodian of…………………………………………………………………………………………………..

Being a shareholder of Thai Ha Public Company Limited

Holding the total amount of ………….…… shares and the voting right equal to ………………………. votes as follows:

Ordinary share ……………….………………. shares, equal to voting right ………………….………………………... votes

Preferred share ……………….………………. shares, equal to voting right ………………….……………………….. votes

(2) Hereby appoint (May grant proxy to Independent Director, the detail of which is shown in the Attachment 6)

1. Name ……………………….………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….………. or

2. Name ……………………….………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….………. or

3. Name ……………………….………………………… Age………….…... years Address ………………...……………

Road ……………………………………... Sub-District ………………………………. District …………………………..

Province …………………………… Postal Code …….……….

anyone of the above as my/our proxy holder to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province, or on the date, time, place, and method as may be postponed or changed.

(3) I/We hereby grant the proxy holder to attend and vote in the meeting as follow:

☐ Grant proxy the total amount of shares holding and entitled to vote

☐ Grant partial shares of

☐ Ordinary share …………………… shares, and have the right to vote equl to ………………………….. votes

☐ Preferred share …………………… shares, and have the right to vote equl to ………………………….. votes

Total voting rights ……………………….. votes

(4) I/We hereby grant the proxy holder to attend and vote on my/our behalf in the meeting as follow:

Agenda 1 **To consider and adopt the minutes of the Extraordinary General Meeting of Shareholders No.1/2025 held on Tuesday 16 December 2025**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 2 **To acknowledge the performance results of the Company for the year 2025**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 3 **To consider and approve the auditor's report and financial statement of the Company for the fiscal year ended 31 December 2025**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 4 **To consider and approve the omission of allocation of net profit and omission of dividend payment for the year 2025**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 5 **To consider and approve the appointment of new directors to replace the directors who retired by rotation**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ The appointment of directors as a whole

☐ Approve ………… votes ☐ Disapprove ………… votes ☐ Abstain ………… votes

☐ The appointment of certain directors as follows:

1. Mr. Santi Opaspakornkij

☐ Approve ………… votes ☐ Disapprove ………… votes ☐ Abstain ………… votes

2. Mr. Somroek Tangpiroonthum

☐ Approve ………… votes ☐ Disapprove ………… votes ☐ Abstain ………… votes

3. Mr. Vorravuth Tangpiroonthum

☐ Approve ………… votes ☐ Disapprove ………… votes ☐ Abstain ………… votes

Agenda 6 **To consider and approve the remuneration of directors and the Audit Committee for the year 2026**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 7 **To consider and approve the appointment of the Company's auditor and the auditing fee for the fiscal year 2026**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda 8 **To consider other businesses (if any)**

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

(5) Voting of proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and not be deemed as voting of a shareholder.

(6) In case I/We have not declared a voting intention in any agenda or my/our intention is not clear or in case the meeting considers or passes resolutions in any matters apart from those agenda specified above, including the case that there is any amendment or addition of any fact, the proxy holder shall have the right to consider and vote on my/our behalf as appropriate in all respects.

Any acts performed by the proxy holder in this meeting, except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed to be the actions performed by myself/ourselves in all respects.

Signature …………………………………. Proxy Grantor

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Remark:

1. The Proxy Form C will only be used for shareholders whose names appearing in the registration book as foreign investors and he/she appointed a custodian in Thailand to be responsible for safeguarding shares.
2. Evidence to be enclosed with the proxy form are:
   (1) Power of attorney of the shareholder to authorize a custodian to sign the proxy form on behalf of the shareholder.
   (2) Letter of certification to certify that the signer in the proxy form has a permit to act as a custodian.
3. The shareholder shall appoint only one proxy holder to attend and vote at the meeting. The shareholder may not split shares and appoint more than one proxy holder in order to split votes.
4. In the agenda regarding the appointment of new directors, the ballot can be either for all the directors as a whole or for certain directors.
5. In case there is any further agenda brought into consideration in the meeting apart from the agenda specified above, the proxy grantor may use the Attachment to Proxy Form C.

Attachment to Proxy Form C.

The proxy of the shareholder of Thai Ha Public Company Limited

In the Annual General Meeting of Shareholders for the year 2026 on Wednesday 22 April 2026 at 14.00 hrs. at Kasetshop Meeting Room, Thai Ha Public Company Limited, No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province, or on the date, time, place, and method as may be postponed or changed.

Agenda Item: ……………………. Subject: ………………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda Item: ……………………. Subject: ………………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda Item: ……………………. Subject: ………………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda Item: ……………………. Subject: ………………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda Item: ……………………. Subject: ………………………………………………………………………………………

☐ (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Agenda Item: ……………………. Subject: To consider and approve the appointment of directors (Continued)

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

Name of director ………………………………………………………………………………………………

☐ Approve ……………. votes ☐ Disapprove ……………. votes ☐ Abstain ……………. votes

I/We certified that the statements contained in this Attachment to Proxy Form are correct, completed and true in all respects.

Signature …………………………………. Proxy Grantor

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Signature …………………………………. Proxy Holder

(………………………………….)

Attachment 8

Company's Articles of Association Concerning the Shareholders' Meeting

Article 34 The Board shall arrange for an Annual Ordinary Shareholders Meeting to be held within 4 months after the end of the fiscal year of the Company.

Other meeting, apart from the abovementioned meeting, are called Extraordinary Meeting.

Article 35 The Board of Directors may summon Extraordinary Meeting whenever they think fit or shareholders holding not less than one-fifth of the total number of shares sold or not less than 25 shareholders holding not less than one-tenth of the total number of shares sold, may request the Board of Directors in writing to summon an Extraordinary Meeting of Shareholders at any time, provided the written request shall specify the reasons for the request. The Board of Directors shall summon the meeting within 1 month from the request.

The Shareholder's Meeting shall be held at the Company's head office or neighboring province or any venue as informed in the notice to shareholders.

Article 36 The Board of Directors shall summon a shareholders meeting by sending a notice to the shareholders and share registrar not less than 7 days before the date of meeting. The notice shall specify the place, date, time and agenda of the meeting and the subject matter to be submitted to the meeting together with appropriate details and opinion of the Board by mentioning this subject is for proposal, for information, for approval or for consideration. Such notice shall be published in a newspaper not less that 3 consecutive days before 3-day in advance from the date of the meeting.

Article 37 The quorum of a shareholders meeting shall be either not less than 25 shareholders present and proxies (if any) or not less than 1/2 of the total number of shareholders whichever is less and the total number of shares altogether should not less than 1/3 of the total number of shares sold.

If after 1 hour from the time fixed for any general meeting of shareholders, the number of shareholders present does not constitute a quorum as specified, such meeting shall be cancelled if such general meeting was requested by the shareholders. However, in some other cases, the meeting shall be called again and notice for a new meeting shall be sent to shareholders not less than 7 days prior to the meeting. In the new meeting, no quorum shall be required.

Article 38 (1) A shareholder can grant proxy to other person who reach legal age to attend the meeting and vote. The proxy form shall mention the date and the signature of grantor with the minimum requirements as follows:

(a) Number of shares held

(b) Name of Proxy Holder

(c) Number of the said meeting which grating to attend and vote.

(2) The proxy holder shall present the proxy form to the Chairman or person whose assigned by Board of Director.

(3) In case that the proxy holder is also shareholder or not shareholder but being the proxy holder of more than 1 shareholder, the said proxy holder shall vote according to number of total share holdings, apart from the own voting right of shareholder.

Article 39 The Chairman of the Board shall by title be the Chairman of the shareholders meeting. If the Chairman is absent or is unable to perform this duties, Vice Chairman shall act as Chairman of meetings. In case of no Vice Chairman or being unable to perform his duties, the shareholders shall elect one among themselves as the Chairman of the meeting.

Article 40 The resolutions of the shareholders' meeting shall comprise of the following votes:

(1) All general cases : Resolutions shall require a majority of the total of votes cast by shareholders present and vote at the meeting by counting one share as one vote. In case the votes are tied, the Chairman of the meeting shall have a casting vote.

(2) Decisions on the following matters shall require the passing of a resolution with the votes of not less than three-fourths of the total number of votes cast by the shareholders present and entitle to vote by counting one share as one vote:

(a) The sale or transfer of whole or important part of business of the Company to other persons.

(b) The purchase or acceptance of transfer of businesses of other public limited companies or private companies to the Company.

(c) The making, amending or canceling of the contracts relating to the leasing out of the businesses of the Company, wholly or certain important parts, the assignment to any other persons to manage the businesses of the Company or the amalgamation of the businesses with other persons with and objectives towards profit and loss sharing

(d) The amendment of the Memorandum or Articles of Association

(e) The increase or reduction of the registered capital or the debenture issuance

(f) To amalgamate and dissolve the Company

Article 41 The business to be transacted at the Annual General Meeting of the Shareholder are:

(1) To consider report of the Board of Director which is submitted to the meeting showing the business operation of the Company during the past year

(2) To consider and approve balance sheet and profit and loss account

(3) To consider the allocation of net profit and dividend payment

(4) To elect directors replacing those retire by rotation

(5) To appoint the auditors and fix their remuneration

(6) To consider other businesses

Attachment 9

Map Showing the Location of Thai Ha Public Company Limited

Thai Ha Public Company Limited

No. 140 Moo 5, Tambon Bangkratuek, Amphur Sampran, Nakornpathom Province 73210 Tel.: 066-115-9381

1. To Krung Thon Bridge (Sang Hee)
2. To Somdet Phra Pinklao Bridge
3. Charan Sanit Wong Road
4. Tha Phra Intersection
5. Soi Charan Sanit Wong 13
6. New southern bus terminal
7. To Rama 2 Road
8. Kanchanapisek road (Eastern outer ring)
9. Thonburi Hospital
10. To Bang Bua Thong
11. To Salaya
12. To Pinklao-Nakhon Chaisri Road
13. Utthayan Road
14. Phuttamonthon Sai 2 Road
15. To Bangkok
16. Phuttamonthon Sai 4 Road
17. Phutthamonthon Sathan
18. Mahidol University
19. Amorn Company Limited
20. Ban View Suan Village
21. To Petchkasem Road
22. To Omnoi-Mahachai
23. Samut Prakan Crocodile Farm and Zoo
24. Wat Don Wai - Wat Rai Khing Road
25. Thai Ha Public Company Limited
26. Don Wai Floating Market Entrance Door
27. To Nakhon Chai Si District
28. Wat Don Wai
29. Wat Rai Khing
30. To Nakhon Pathom
31. Suan Sampran

THAI HA PUBLIC COMPANY LIMITED

140 Moo5, Tambon Bangkratuek,
Amphur Sampran, Nakornpathom 73210, Thailand
066-115-9381
www.kasetbrand.co.th

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